



Impact Report 2021

*Caring for
Our Community*

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*63% of the board members are
patients/consumers of our services.*

SENIOR LEADERSHIP TEAM 2022

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July, 2022

Dear Friends and Supporters,

Each day at MarillacHealth, a multitude of decisions and tasks go into maintaining a Community Health Center that strives to deliver the highest quality and **provide the best patient experience to each and every patient who trusts us with their care.**

Much of this work is “behind the scenes” and is invisible to the patient. What they experience – and what their stories show - is what makes Marillac unique: innovative, collaborative care integration across service lines (medical, dental, and behavioral), and connection to resources and expertise within the clinic and beyond our walls that encourages wellness and independence.

Our fundamental purpose is to strive for a healthier community.

In 2021 the Board of Directors challenged themselves, along with the health center leadership, to create a three-year Strategic Plan that would rival all plans to date since the inception of the clinic in 2015 as a Federally Qualified Community Health Center. The product? **An ambitious plan which will focus on access, excellence and service expansion.** Our three-year plan is described on the next page and also captures how we will hold ourselves accountable to ensure our success.

From all that we have experienced over this year and into 2022, we know **this is an exciting time to be a patient, a partner, a donor, a provider, or a staff member at MarillacHealth.**

We are experiencing growth, innovation, and accomplishment at a pace that is unmatched in our 34 history. We are grateful to everyone who has contributed to this and invite you to stay associated with us as we remain steadfastly committed to a healthier community and a healthier you.

We do this together. And together, we look forward to the future.

With gratitude,



Kay Ramachandran
Chief Executive Officer



Joanna Little
Board Chair

Three-Year Strategic Plan 2022-2024

MISSION:

MarillacHealth provides a wide scope of primary health care services to all Mesa County residents regardless of income or insurance status.

Priority Areas and Goals	Objectives for Success
Optimize Access Opportunities Create new access points to be a community health center of choice	<ul style="list-style-type: none">• Establish a well-located, welcoming, highly functional new health center site or sites, balanced with good stewardship of our resources• Work proactively with School District 51 to expand the footprint of our SBHC model to additional schools• Increase opportunities to strategically partner with local physician and dental groups
Health Center of Excellence Develop and sustain a service culture of excellence both as a health care provider and employer	<ul style="list-style-type: none">• Create and sustain a workplace where employees are engaged and enthusiastic about their work• Value each patient by providing high-quality health care aligned with their personal health goals• Develop a brand that boldly differentiates us from other health care entities
Strategic Service Expansion Develop creative and fiscally responsible health care delivery models that expand our services	<ul style="list-style-type: none">• Increase the market share of the pediatric population in our service areas• Expand non-traditional services to care for the chronically ill• Increase the market share of the Medicare population in our service areas• Maximize our medical, dental, and behavioral health services integration

VISION: Mesa County is a community where every resident has access to quality health care.

VALUES: Collaboration • Inclusiveness • Excellence • Compassion • Integrity

TURNING WORDS INTO ACTION



Valued Employees Benefit Our Patients

Our small but mighty HR Department of two, Kirstin (r) and Kelle (l), **strives to bring us closer to becoming a Health Center of Excellence, one of the Priority Areas identified in our Strategic Plan.** Since its establishment in 2020, this department has improved opportunities, resources, and benefits for our employees.

In 2021 we instituted a wide array of benefits improvements, including a third-party wage assessment which positively affected over 60% of our staff's wages. Like many employers across the country, Marillac struggled to retain employees last year - part of the "Great Resignation" - but thanks to the changes implemented in 2021, our turnover rate went from 50% last year to 12% as of June 2022. **A culture of excellence here at Marillac and ensures the continuity of care for our patients.**

FINANCIAL HIGHLIGHTS & PATIENT DASHBOARD

For fiscal year ending December 31, 2021

Thanks to the generous donations by federal, state, local partners along with individual support, and the forgiveness of our Paycheck Protection Program Loan (PPP), the financial impact of year two of the pandemic was minimized. This strong support allows for the sustainability of our services and future expansion needs.

REVENUE

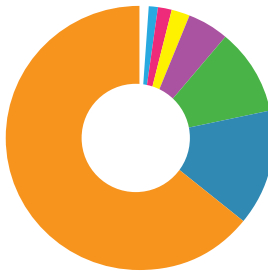


\$14,944,125

Net Patient Service Revenue	\$7,349,329	49.2%
Federal, State, County, City Grand Funds	\$3,534,443	23.7%
Other Revenue*	\$2,732,609	18.3%
Other Grants and Donor Contributions	\$1,300,899	8.7%
In-Kind Contributions	\$26,845	<1%

* PPP \$1,153,956 • 340B Revenue \$1,179,116 • Net Assets Released from Restrictions \$361,511
• Gain on Disposal of Property & Equipment \$25,799 • Miscellaneous \$12,227

EXPENSES



\$11,057,512

Salaries, Wages & Benefits	\$7,172,615	64.9%
Professional Fees	\$1,577,905	14.3%
Supplies	\$1,146,786	10.4%
Occupancy/Lease	\$589,378	5.3%
Other	\$235,885	2.1%
Depreciation	\$173,322	1.6%
Insurance	\$134,781	1.2%
In-Kind Expenses	\$26,845	<1%

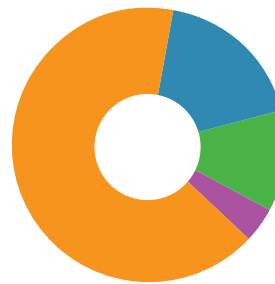
PATIENTS & QUALITY

TOTAL PATIENTS 11,233



Adult 18-64	5,783	52%
Children <18	3,761	33%
Geriatric 65+	1,689	15%

PATIENT / PAYER MIX:



*95% of our patients are low-income (<200% of the Federal Poverty Level)

TOTAL VISITS (ALL SITES) 40,671

■ Medical: 17,760

■ Dental: 15,877

■ Behavioral Health: 4,209

■ Case Manager & Nurse Visits: 3,005

PRIMARY CARE QUALITY OUTCOMES:

Quality Measure	Goal	2021 Performance
Controlled Hypertension	>59%	61%
Controlled Diabetics	>68%	68%
Adult BMI & Follow Up	>75%	88%
Depression Screening	>70%	81%

OTHER QUALITY METRICS:

Screening and intervention play a crucial role in establishing wellness lifestyles in our patients' lives.

Tobacco Screening & Intervention	92%
Unhealthy Alcohol Use Screening & Intervention	90%
Ischemic Vascular Disease & Intervention	83%
Cardiovascular Disease & Intervention	78%
Child Weight Screening & Intervention	64%



"The sliding scale program made a difference in my ability to get health care for my children and me." Rachael came to Marillac for medical, dental, and counseling services which she says, "...were exactly what I needed at the time!"

EXACTLY WHAT I NEEDED

Rachael's relationship with Marillac began around 25 years ago when, as a new mother of twins and still a teenager, she desperately needed healthcare for herself and her new babies. **She had a job but it did not offer health insurance and she could not afford it on her own.**

Rachael moved away and then returned to Grand Junction, and Marillac is still here for her. The owner of a coffee kiosk, Rachael chooses Marillac for her dental care. **"For all the years and times I've come to Marillac, I've always been treated with kindness and respect. As a small business owner, knowing Marillac is there to care for me adds certainty to my life."**

THE PATH TO RECOVERY IS NOT ALWAYS EASY

By the time John found Marillac and Behavioral Health Provider, Brandi, he was really struggling. John had been a heavy drinker because it helped him feel more social. But it got out of control, so he quit and was sober for 11 years. When he stopped drinking, however, he lost connection with his buddies. He began to use marijuana as a way to feel part of a group again, but soon it became an addiction, too.

One morning he awoke in pain, with blood on his pillow and no recollection of what had happened. He was frightened and didn't want to go to the ER, so he walked to Marillac where he knew his doctor and felt safe. **"Something about being at Marillac made me want to make a change."** John remembers.

At his first visit, his depression score was 23 (out of 27); after 90+ days without cannabis, John's score was down to 4. He is no longer thinking about suicide and wants to live.



"The path to recovery is not always easy and is sometimes dull," says John. "But having Marillac in my life helps me get out. . . and having all of the services I need in one place does start to feel like a home. I can feel a connection here. . . even the person at the front desk recognizes me!"

WELCOMING MORE KIDS TO CARE

We are excited to welcome Dr. Annette Rosling to our pediatric care team. As a pediatrician, Dr. Rosling cares for children from birth to age 18. Not only does she provide well-child checks with immunizations, but also sees children with illnesses and injuries, asthma, ADHD, autism, Type 1 diabetes, depression/anxiety, genetic conditions, and much more. She enjoys helping families learn about normal growth and development of children while also helping them with behavior problems and other challenges. **Dr. Rosling comes with over 18 years of experience and her presence at Marillac will increase our ability to serve more children in our community. Another strategic goal put into action!**



In 2021, these generous individuals and organizations contributed to improving the health in our community.

In addition to these donors, Marillac is indebted to health care providers throughout the community who see our patients. A complete list of these referral specialists is available on

www.MarillacHealth.org

Active Insurance Solutions
Douglas Aden
and Lorraine Jensen
Kim Alexander
Lawrence and Ruthmary Allison
The Allison Trust
Alpine Bank
Nancy Anderies
Mark and Leslie Anema
John and Diane Anglim
Todd Ankenman
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Sheli Apodaca
Avant Wines
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Pam Case
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Children's Hospital/Colorado CICP
Chow Down Pet Supplies
Rebecca Chwirka
City of Grand Junction
Elizabeth Clarke
Diana and Stephen Cline
Donald and Ruth Coatney
Doug & Gaynell Colaric
& Dorothy Burgess
Debe Colby
Marta and Darin Collazo
Monte J. Collins
Colorado Association of
School-Based Health Care
Colorado Department of Health
& Environment SBHC Program,
CPED Program, Primary Care Fund
Colorado Health Foundation
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Hacksteak Station
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John and Glenda Heideman
Melvin Heinecke, Sr.
Lori Heintzelman

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Annie Murphy
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Alice and Andy Newberry
Sister Susan Newland
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Owen O'Fallon and
Amy Nuernberg
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Brian and Joyce Olson
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Rocky Mountain Health Plans
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Shepherd-Smith
Alexis Smith
Whittney Smythe-Smith
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Harriet Stephens
Gary and Janis Stephens
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Richard and Jean Tally
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The Zesty Moose
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Judy Vanderleest and Andy Kelley
William and Karen Wade
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Clifford and Marian Wanebo
Wanebo Love Keller Mendenhall
Smith Wealth Management
Group of Wells Fargo Advisors
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Western Colorado Community
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Nancy T. Wilson Fund, Reed
Charitable Fund, Waldeck
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Melinda Wilson
Wine Country Inn
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Working Artists Gallery
Susan Yeager
Robert and Gail Youngquist

In Honor of...

A Patient
by Katherine Kyles
Herb Bacon and His Family
by The Goodwin Foundation
Sister Marianna Bauder
by Lori Heintzelman
Father A. J. Bertrand
by Lois Fisher
Warren Broderson
by Lori Heintzelman
Sandy and Holly Brownson
by Ross and Carol Brownson
Dimitri Gallet
by Linda and Yves Gallet
Vivien Glaze
by Marilyn Ruland
Dr. Kate Hart
by Robert and Dara Whitmore
Ken Lampert
by Lori Heintzelman
Dr. Erica Lovett
by Linda Dittman

Dr. Kellie Paxton and
Dr. David Thome
by Robert and Vicky Thome
Sandra Westcott on her
82nd birthday
by Steve and Kristy Schmidt
Orin and Karyn Zvyan and Family
by Kent and Cathy Foster
Alpha Spectra, Chadwick,
Steinkirchner, Davis & Co., P.C.,
Colorado Alternative Health Care,
Grand Junction Gastroenterology,
Grand Mesa Medical, Grand Valley
Water Users, Hi Fashion Sewing,
Huddleston-Betty Engineering and
Testing, LLC, MBC Grand
Broadcasting, Mesa Valley
Community School, Munro Supply,
Peach Tree True Value, RiversEdge
West, Robert D. Frederick, Inc.,
TMS Solutions, Whiting Farms,
by Active Insurance Solutions

In Memory of...

Bill Allen
by Jack and Karen Perrin
Nancy Anderies
by Laura and Murray Brown,
Bernie and Mary Beth Buescher,
Sharon Huff, Mary Tackett
Yula Mae Anderson
by Lauren Goodknight, Donald
and Linda Gregory
Evelyn Anglim
by John and Diane Whelim
Pete Apodaca
by Sheli Apodaca
Herb Bacon
by Laura May Bacon
Mickey Bennett
by James and Penny Bennett
Connie Brownson
by Lynn Brownson
Terry Bunker
by Sarah Morris
Delaney Clements
by Ronald and Yolanda Williams
Milan Coisineau
by John and Judy Panozzo
Prue Hardy
by Michael Hardy,
Gary and Linda Skaggs,
Susan Yeager
Rae Marasco
by Laura May Bacon,
Carolyn Bottinelli, Rebecca
Chwirka, Mary Ann Elliott,
Lionel Giliotti and Dianne
Wheatley, Sue and Bob Hill,
Hoskin, Farina, & Kampf,
Donna Patterson,
Clifford and Marian Wanebo,
Charles and M. Wilson
Sister Michel Patenbourg
by Margaret Cannon
Sister Mary Denise Sternitzke
by Margaret Cannon
Irene Stoesser
by Katherine Kyles
Mary Tuinstra
by Karen Tuinstra

Thank You!

*If we have failed to list
you, or listed you incorrectly,*

please contact us at

970.200.1628.



*Planning and fundraising are in the early stages.
Learn more at
<https://marillachealth.org/new-health-clinic-clifton/>*

Coming soon!

Marillac plans to build a new health center in Clifton!

Because we have outgrown our current space and many people in Mesa County need affordable health care close to home, we will open a new health center to better serve our existing and new patients!

Stay tuned as this project progresses.